SUNDAY, APRIL 6, 2025

Reference Number	Time	Event	Evaluation Team Participants	UMB Participants - Titles	UMB Participants - Names	Location
A-12.00	12:00 – 3:45 pm	Arrive at Hotel	Evaluation Team			Hilton Baltimore Inner Harbor 410 W Pratt St, Baltimore, MD (410) 573-8700
A-3.45	3:45 – 4:00 pm	Travel to Campus	Evaluation Team			From Hilton Baltimore Inner Harbor To UMB HS/HSL
A-4.00	4:00 – 5:30 pm	Welcome Reception	Evaluation Team	UMB President UMB Steering Committee UMB Deans and Vice Presidents MHEC Representatives	To be provided before reception	Health Sciences and Human Services Library (HSHSL) T. Sue Gladhill Boardroom 601 W. Lombard Street Fifth Floor Tower, Room 505
A-5.30	5:30 – 5:45 pm	Return to Hotel	Evaluation Team			From UMB HSHSL To Hilton Baltimore Inner Harbor
A-6.00	6:00 p.m. – TBD	Evaluation Team Dinner and Meeting	Evaluation Team			Marshall Boardroom Hilton Baltimore Inner Harbor

MONDAY, APRIL 7, 2025

Ref. Num.	Time	Event	Evaluation Team Participants	UMB Participants - Titles	UMB Participants - Names	Location	Self-Study Std(s)
B-8.15	8:15 – 8:30 am	Team Chair Travel to Campus	Dr. Joseph McCarthy			From Hilton Baltimore Inner Harbor To Saratoga Building	
B-8.30	8:30 – 9:15 am	Team Chair Meeting with UMB President	Dr. Joseph McCarthy	UMB President	Dr. Bruce Jarrell	Office of the President Saratoga Building 14 th Floor	
B-8.45	8:45 – 9:00 am	Evaluation Team Members Travel to Campus	Evaluation Team Members			From Hilton Baltimore Inner Harbor To HSHSL	
B-9.00	9:00 – 9:30 am	Orientation to HSHSL Evaluation Team Working Space and SMC Campus Center Meeting Space	Evaluation Team Members	Self-Study Logistics Committee	Dean Emily Hurst Bill Crockett Gregory Spengler Logistics Committee	Gladhill Boardroom HSHSL 5 th Floor SMC Campus Center 2 nd Floor	
B-9.15	9:15 – 9:30 am	Team Chair Travel on Campus	Dr. Joseph McCarthy			From Saratoga Building to SMC Campus Center 2 nd Floor	
B-9.30	9:30 – 10:30 am	Meeting with Self-Study Steering Committee	Evaluation Team	Co-Chairs and Members, Self- Study Steering Committee	Dr. Roger Ward Dr. Mark Reynolds Self-Study Steering Committee	Elm Ballroom A SMC Campus Center 2 nd Floor	All
B-10.30	10:30 am – 12:00 pm	UMB Campus Tour School of Nursing School of Dentistry Carey School of Law	Evaluation Team	UMB Staff	Victoria Meadows, Tour Leader	UMB Campus Locations	All
B-12.00	12:00 – 12:45 pm	Meeting with Deans and Vice Presidents with Lunch	Evaluation Team	Deans and Vice Presidents	Meeting participants to be provided	Elm Ballroom A SMC Campus Center 2 nd Floor	All

MONDAY, APRIL 7, 2025 (continued)

Ref. Num.	Time	Event	Evaluation Team Participants	UMB Participants - Titles	UMB Participants - Names	Location	Self-Study Std(s)
B-1.00- SG	1:00 — 6:00 pm	Universities at Shady Grove Travel and Tour	Dr. Joseph McCarthy Stephanie Hoogendoom	USG Executive Director USG Staff UMB Faculty, Staff, and Students	Dr. Anne Khademian (USG) Full participant list to be provided	Universities at Shady Grove 9630 Gudelsky Dr, Rockville, MD	All
B-1.00- A	1:00 — 1:45 pm	Administration & Finance Leadership Budget and Financial Analysis		Chief Business and Finance Officer and Senior VP, Deputy CFO and VP Administrative Affairs Deans and Directors	Dr. Dawn Rhodes Scott Bitner Kevin Donegan Full participant list to be provided	Elm Ballroom B SMC Campus Center 2 nd Floor	I, VI
B-1.00- B	1:00 — 1:45 pm	Accountability and Compliance COI and Institutional Policy Management, Title IX, Ombuds, Research Integrity / Compliance, Human Research Protections / University Counsel		Chief Accountability Officer and Vice President Chief Conflict of Interest Officer & AVP VP and General Counsel UMB Staff	Dr. Susan Buskirk Dr. Alison Watkins Alana Kyriakakis, JD Full participant list to be provided	Room 203 SMC Campus Center 2 nd Floor	II
B-1.00- C	1:00 – 1:45 pm	Academic Affairs Leadership		Provost, Vice Provost Academic Affairs Deans and Directors	Dr. Roger Ward Dr. Jenny Owens Full participant list to be provided	Room 223 SMC Campus Center 2 nd Floor	III, IV, V
B-2.00- A	2:00 – 2:45 pm	Center for Information Technology Services Enterprise Applications Technology Operations		CIO and Senior Vice President for Information Technology CITS Staff	Dr. Peter Murray Full participant list to be provided	Room 223 SMC Campus Center 2 nd Floor	III, VI
B-2.00- B	2:00 – 2:45 pm	Equity, Diversity, and Inclusion Diversity Advisory Council UMBrella		Chief Equity, Diversity, and Inclusion Officer and VP UMB Faculty and Staff	Dr. Diane Forbes Berthoud Full participant list to be provided	Elm Ballroom B SMC Campus Center 2 nd Floor	I, II, VI
B-2.00- C	2:00 – 2:45 pm	Student Affairs Leadership		Chief Student Affairs Officer and Vice President Student Affairs Deans and Directors	Dr. Patty Alvarez Full participant list to be provided	Room 203 SMC Campus Center 2 nd Floor	II, IV

MONDAY, APRIL 7, 2025 (continued)

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Ref. Num.	Time	Event	Evaluation Team Participants	UMB Participants - Titles	UMB Participants - Names	Location	Self-Study Std(s)
B- 3.00-A	3:00 – 3:45 pm	Student Services Tour	Evaluation Team Members	UMB Student Services Staff	Dr. Patty Alvarez Student Services Staff	SMC Campus Center	
B- 3.00-B	3:00 – 4:00 pm	Evaluation Team Meeting Time / Flex Time for Additional Meetings	Evaluation Team Members	TBD if there are meetings	TBD if there are meetings	Gladhill Boardroom HSHSL 5 th Floor	
B- 4.00-A	4:00 – 4:45 pm	Human Resource Services Employee and Labor Relations Employee Learning & Development Future of Work Task Force		Associate Vice President and Chief Human Resources Officer UMB Staff	Malika Monger Full participant list to be provided	Room 203 SMC Campus Center 2 nd Floor	II, III, VI, VII
B- 4.00-B	4:00 – 4:45 pm	Institutional Effectiveness, Strategic Planning, and Assessment Best Practices in Assessment Group		AVP for Institutional Effectiveness Director, Strategic Planning and Assessment Best Practices in Assessment Group Members	Gregory Spengler Dr. Karen Matthews BPAG Committee member list to be provided	Elm Ballroom B SMC Campus Center 2 nd Floor	V
B- 4.00-C	4:00 – 4:45 pm	Health Sciences and Human Services Library Thurgood Marshall Law Library		Dean of the HSHSL Executive Director TMLL HSHSL Faculty and Staff	Dean Emily Hurst Liz Graham Full participant list to be provided	Room 223 SMC Campus Center 2 nd Floor	III
B-5.00	5:00 – 5:15 pm	Return to Hotel	Evaluation Team			From UMB HSHSL To Hilton Baltimore Inner Harbor	
B-6.00	6:00 - TBD	Evaluation Team Dinner and Meeting	Evaluation Team			Marshall Boardroom Hilton Baltimore Inner Harbor	

TUESDAY, APRIL 8, 2025

Ref. Num.	Time	Event	Evaluation Team Participants	UMB Participants - Titles	UMB Participants - Names	Location	Self-Study Std(s)
C:7.45	7:45 – 8:00 am	Team Chair Travel to Campus	Dr. Joseph McCarthy			From Hilton Baltimore Inner Harbor To Saratoga Building	
C-8.00	8:00 – 8:45 a.m.	Team Chair Meeting with UMB President	Dr. Joseph McCarthy	UMB President	Dr. Bruce Jarrell	Office of the President Saratoga Bldg. 14 th Fl.	
C-8.45	8:45 – 9:00 am	Evaluation Team Members Travel to Campus	Evaluation Team Members			From Hilton Baltimore Inner Harbor To SMC Campus Center	
C-9.00- A	9:00 – 9:45 am	Team Chair Virtual Meeting	Dr. Joseph McCarthy			President's Conf. Room Saratoga Bldg. 14 th Floor	
C-9.00- B	9:00 – 9:45 am	Meeting with USM Board of Regents Members	Evaluation Team Members	University System of Maryland Board of Regents members	Regent Steven Sibel Regent Bill Wood	Room 203 SMC Campus Center 2 nd Floor	All
C-9.45	9:45 – 10:00 am	Team Chair Travel on Campus	Dr. Joseph McCarthy			From Saratoga Building To SMC Campus Center	
C-10.00- A	10:00 – 10:45 am	Staff Senate		Staff Senate Leadership	Participant list to be provided	Room 223 SMC Campus Ctr 2 nd Fl.	VII
C-10.00- B	10:00 – 10:45 am	Educational Support and Disability Services Student Counseling Center Student Health, URecFit and Wellness, Writing Center		Director of Educational Support and Disability Services, Executive Director Student Counseling Center, Director UMB Writing Center, UMB Staff	Participant list to be provided	Elm Ballroom B SMC Campus Center 2 nd Floor	III, IV, V
C-10.00- C	10:00 – 10:45 am	Public Safety Security and Compliance Enterprise Resilience Emergency Management Environmental Health and Safety		AVP and Chief of Police Executive Director of Security and Compliance AVP Enterprise Resilience Executive Directors EM & EHS	Chief Thomas Leone Vanessa Harrington Jon Bratt Christopher Stanton Sherry Bohn	Room 203 SMC Campus Center 2 nd Floor	VI

TUESDAY, APRIL 8, 2025 (continued)

Ref. Num.	Time	Event	Evaluation Team Participants	UMB Participants - Titles	UMB Participants - Names	Location	Self-Study Std(s)
C- 11.00- A	11:00 – 11:45 am	External Relations Communications and Public Affairs Government Affairs Philanthropy		Senior VP for External Relations Chief Government Affairs Officer & VP Chief Marketing Officer and Sr. AVP Chief Philanthropy Officer & VP	Jennifer Litchman Kevin Kelly Laura Kozak Greg Bowden UMB Staff	Elm Ballroom B SMC Campus Center 2 nd Floor	I, II, VI, VII
C- 11.00- B	11:00 – 11:45 am	Center for Global Engagement Office of International Services Intercultural Center A&F International Operations		Assistant Vice President for Global Engagement UMB Staff	Virginia Rowthorn Amy Ramirez Anna Schowengerdt Herty Cortez Diaz UMB Staff	Room 223 SMC Campus Center 2 nd Floor	II, IV
C- 11.00- C	11:00 – 11:45 am	Registrar Student Financial Services Student Administrative System Steering Committee		AVP Enrollment Administration Bursar, Assistant Controller CIO & Sr. VP Information Technology Vice Provost Academic Affairs	Patricia Scott Jordan Nixon Dr. Peter Murray Dr. Jenny Owens UMB Staff	Room 203 SMC Campus Center 2 nd Floor	II, IV, VI
C- 12.00	12:00 – 12:45	Lunch with Students	Evaluation Team	USGA Executive Board GSA Executive Board	Student participant list to be provided	Elm Ballroom A SMC Campus Center 2 nd Floor	All
C- 1.00-A	1:00 – 1:45	Faculty Senate		Faculty Senate Leadership	Faculty TBD	Room 203 SMC Campus Center 2 nd Floor	III, VII
C- 1.00-B	1:00 – 1:45	Real Estate, Planning, and Space Management, Facilities and Operations, Operations and Maintenance Campus Sustainability		Administration & Finance Leadership and Staff	Luke Mowbray Anna Borgerding Melissa Morland Elizabeth Main UMB Staff	Elm Ballroom B SMC Campus Center 2 nd Floor	VI
C- 1.00-C	1:00 – 1:45	Research and Development Clinical Trials and Corporate Contracts Technology Transfer - UM Ventures MPower, UMB BioPark		Chief Enterprise and Economic Development Officer & Sr. VP AVP Clinical Trials & Corp. Contracts AVP Technology Transfer	James Hughes Dr. Gregory Ball Michael Rollor Phil Robilotto Adrianne Arthur	Room 223 SMC Campus Center 2 nd Floor	I, VI

TUESDAY, APRIL 8, 2025 (continued)

Ref. Num.	Time	Event	Evaluation Team Participants	UMB Participants - Titles	UMB Participants - Names	Location	Self-Study Std(s)
C- 2.00-A	2:00 – 2:45 pm	UMB Strategic Plan Enterprise Risk Management		Provost and Vice Provost AVP for Institutional Effectiveness AVP for Data Analytics & Reporting Assistant Director of ERM	Dr. Roger Ward Dr. Jenny Owens Gregory Spengler Michael Brown Victoria Meadows Karen Matthews UMB Staff	Elm Ballroom B SMC Campus Center 2 nd Floor	I, V, VI
C- 2.00-B	2:00 – 2:45 pm	Community and Civic Engagement Community Engagement Ctr. Community Partnerships		AVP Community Engagement and Partnerships Director, Strategic Initiatives and Community Partnerships UMB Staff	Bill Joyner Brian Sturdivant Danielle Harris Lisa Rawlings Sarah Turner	Room 203 SMC Campus Center 2 nd Floor	I, VI
C- 2.00-C	2:00 – 2:45 pm	Faculty Center for Teaching and Learning Academy of Lifelong Learning		Executive Director, FCTL Executive Director, ALL UMB Leadership and Staff	Dr. Christina Cestone Nick Kouwenhoven Dr. Sol Roberts-Lieb	Room 223 SMC Campus Center 2 nd Floor	III, V
C-3.00	3:00 – 3:45 pm	FLEX TIME for Additional Meetings / Evaluation Team Meeting Time	Evaluation Team	Evaluation Team UMB TBD		Gladhill Boardroom HSHSL 5 th Floor	
C-4.00	4:00 – 4:45 pm	Meeting with Self-Study Committee Co-Chairs and ALO	Evaluation Team	Self-Study Steering Committee Co-Chairs UMB ALO	Dr. Roger Ward Dr. Mark Reynolds Gregory Spengler	Gladhill Boardroom HSHSL 5 th Floor	
C-5.00	5:00 – 5:15 pm	Return to Hotel	Evaluation Team			From UMB HSHSL To Hilton Baltimore Inner Harbor	
C-6.00	6:00 – TBD	Evaluation Team Dinner and Meeting	Evaluation Team			Marshall Boardroom Hilton Baltimore Inner Harbor	

WEDNESDAY, APRIL 9, 2025

Reference Number	Time	Event	Evaluation Team Participants	UMB Participants - Titles	UMB Participants - Names	Location
D-8.45	8:45 – 9:00 am	Travel to Campus	Evaluation Team			From Hilton Baltimore Inner Harbor To Saratoga Building
D-9.00-A	9:00 – 9:45 am	Evaluation Team Chair and UMB President Discuss Oral Report	Dr. Joseph McCarthy	UMB President	Dr. Bruce Jarrell	Office of the President Saratoga Building 14 th Floor
D-9.00-B	9:00 – 9:45 am	Evaluation Team Member Breakfast	Evaluation Team Members			President's Board Room Saratoga Building 14 th Floor
D-9.45	9:45 – 10:00 am	Travel on Campus	Evaluation Team			From Saratoga Building To MSTF Leadership Hall
D-10.00	10:00 – 11:00 am	Oral Report to UMB Community	Evaluation Team	UMB Community	UMB Faculty, Staff, and Students	Medical School Teaching Facility (MSTF) Leadership Hall 685 W Baltimore St
D-11.00	11:00 am	Evaluation Team Departs UMB	Evaluation Team			From MSTF Leadership Hall To Hilton Baltimore Inner Harbor