

# the PRESIDENT'S MESSAGE

OCTOBER 10, 2013



Founders Week, which is just around the corner, is a time to look back and to look ahead. We revisit UMB's history, which dates to 1807, recognize with awards some of those who are meeting today's challenges in an exceptional way, and, through the award winners' lectures and presentations, we confidently gaze into the future.

Most of all, Founders Week is taking pride in being a part of the state's public academic health, law, and human services university devoted to leadership and excellence in professional and graduate education, research, public service, and patient care.

**We do a lot of good for a lot of people, both locally and globally. So during Founders Week, we take the time to pat each other on the back for a job well done with events ranging from the student cookout to the staff luncheon.**

We are also indebted to our alumni and friends around the country who helped make possible the successful completion of our "Making an Impact Worldwide" capital campaign, which officially ended last December. While many will be unable to join us for the Founders Week Gala, we will pay tribute to them at the event. The generosity of our philanthropic partners produced the following milestones in that capital campaign:

- \$665.1 million — amount raised, an all-time high for UMB
- 235 — new funds established to support scholarships, professorships, faculty development, research and departmental support
- 101 — new scholarships created
- 15 — new department chairs and professorships created
- 9 — new fellowships created
- \$400 million plus — amount raised for research-related programs

We thank all our donors and look forward to saluting them at the Gala. That night we also will honor our Founders Week award winners. Entrepreneur of the Year Magaly Rodriguez de Bittner, PharmD '83, BCPS, CDE, FAPhA, Public Servant of the Year Brenda Ali, Researcher of the Year W. Jonathan Lederer, MD, PhD, and Teacher of the Year Paula Monopoli, JD, have all done superior work. Dr. Rodriguez de Bittner's entrepreneurial

presentation on Oct. 14 from 4 to 6 p.m. at the School of Pharmacy and Dr. Lederer's research lecture on Oct. 15 from 4 to 6 p.m. at Davidge Hall are two more highlights of Founders Week. To read more about the award winners, [click here](#).

Some years we have additional events in connection with Founders Week. Last year it was celebrating Davidge Hall's 200th birthday. This year part of our celebration is the Health Sciences and Human Services Library's (HS/HSL) 200th anniversary, being marked with the exhibit "Evolution and Influences: The HS/HSL at 200," which opens Oct. 16 at 2 p.m. in the library's Frieda O. Weise Gallery.

HS/HSL is marking its anniversary with a series of events. Last spring it began the festivities with a talk about the colorful life of the owner of HS/HSL's founding collection, Dr. John Crawford (1746-1813). More recently was the "WHACK'ed ... and then everything was different" traumatic brain injury art exhibit by Eliette Markhbein. Future HS/HSL anniversary events include a symposium called "Embracing MHealth: Mobilizing Healthcare" on Oct. 22 and a joint project next spring with the U.S. Holocaust Memorial Museum called "Deadly Medicine."

Another event worth noting is the grand opening of the Seven Scholars University Store on the first floor and lower level of the Southern Management Corporation Campus Center on Oct. 16 at 11:30 a.m., just before the student cookout. In addition to what was previously housed in the bookstore on Pine Street, the new Barnes & Noble-managed store will offer expanded University branded spirit-wear, Under Armour clothing, and places to relax and read.

Founders Week will wind up on a tasty note on Friday, Oct. 18, with a food truck rally from 11:30 a.m. to 2 p.m. at Koester's Lot, 660 W. Lexington St. Music, tables, and food will transform the parking lot into a festive University gathering spot for students, faculty, and staff. Some \$5 off vouchers will be available. Visit [founders.umaryland.edu](http://founders.umaryland.edu) and [elm.umaryland.edu](http://elm.umaryland.edu) for details.

Have a happy Founders Week!

Jay A. Perman, MD  
PRESIDENT

# LAURELS

OCTOBER 10, 2013

## CAMPUSWIDE

**Deborah Harburger, MSW, LGSW**, a project director at the Institute for Innovation and Implementation at the School of Social Work, and **Sharon Stephan, PhD**, associate professor in the Department of Psychiatry at the School of Medicine and co-director of the Center for School Mental Health, helped co-write an article on reforms of Maryland's behavioral health care systems that was published in the *Journal of Behavioral Health Services and Research*.

**Madeline Pace, MS**, network control specialist at the Center for Information Technology Services, completed a University of Maryland, University College master's program in cybersecurity.

## SCHOOL OF DENTISTRY

**Vanessa Benavent, DDS '09, MSD**, clinical assistant professor in the Department of Neural and Pain Sciences, and **Adam Frieder, DDS**, clinical instructor in the Department of General Dentistry, were awarded fellowships in the Academy of General Dentistry.



VANESSA BENAVENT



ADAM FRIEDER



LOUIS DEPAOLA

**Louis DePaola, DDS, MS**, professor in the Department of Oncology and Diagnostic Sciences, was appointed assistant dean of clinical affairs.

He was previously the chief of clinical operations.



CARL DRISCOLL

**Carl Driscoll, DMD**, professor in the Department of Endodontics, Prosthodontics, and Operative Dentistry, and director of the prosthodontic

residency program, received the 2014 Garver-Staffanou Prosthodontic Program Director's Award for Excellence from the American Academy of Fixed Prosthodontics. The award honors excellence in leading a postgraduate prosthodontic program.

"Cytoplasmic LPS Activates Caspase-11: Implications in TLR4-independent Endotoxic Shock," written by **Robert Ernst, PhD**, associate professor in the Department of Microbial Pathogenesis; **Daniel Powell, PhD**, postdoctoral researcher at the Goodlett Laboratory; and others, was published in the journal *Science*.



LI MAO

"Edp1 Activates Podoplanin Expression and Contributes to Oral Tumorigenesis," co-written by **Li**

**Mao, MD**, associate dean of research and chair of the Department of Oncology and Diagnostic Sciences, was published in the journal *Oncogene*.



PATRICIA MEEHAN

**Patricia Meehan, DDS '93**, professor in the Department of Periodontics, was appointed associate dean of academic affairs. Meehan had served as assistant dean for admissions and recruitment.

## FRANCIS KING CAREY SCHOOL OF LAW

**Danielle Citron, JD**, Lois K. Macht Research Professor of Law, discussed her forthcoming book, *Hate 3.0: A Civil Rights Agenda to Combat Discriminatory Online Harassment*, during a presentation to Facebook's chief safety officer, policy vice president, and safety and operations teams.

"Alternative Dispute Resolution and Public Confidence in the Judiciary: Chief Judge Bell's 'Culture of Conflict Resolution,'" the writers of which include **Deborah Thompson Eisenberg, JD**, associate professor and faculty director of the Center for Dispute Resolution, and **Toby Treem Guerin, JD**, clinical law instructor and managing director of the Center for Dispute Resolution, was published in the *Maryland Law Review*.

# LAURELS

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DONALD GIFFORD

**Donald Gifford, JD**, Edward M. Robertson Research Professor of Law, made a presentation during the Maryland Association of

Counties annual summer conference in Ocean City.



JAMES GRIMMELMANN

“What to Do About Google?” written by **James Grimmelmann, JD**, professor, was published in the September issue of *Communications of the ACM*, the

flagship publication of the Association for Computing Machinery.



PHOEBE HADDON

Dean **Phoebe Haddon, JD, LLM**, was recognized in *Voices & Views*, a newsletter of the Pennsylvania Bar Association Commission on Women

in the Profession, for her work on the Pennsylvania Supreme Court Committee on Racial and Gender Bias in the Justice System.



MICHELLE HARNER

“Corporate Culture and ERM,” written by **Michelle Harner, JD**, professor and co-director of the Business Law

Program, was published by Digital Commons, and her article “A More Realistic Approach to Directors’ Duties” was accepted for publication in *The Tennessee Journal of Business Law*.

**Clark Lee, JD ’06**, senior law and policy analyst at the Center for Health and Homeland Security (CHHS), and **Earl Stoddard III, PhD, MPH**, public health program manager at CHHS, are among the writers of “Enhancing Communication Between Scientists, Government Officials, and the Lay Public: Advancing Science and Protecting the Public’s Welfare Through Better Multi-Stakeholder Interfacing,” which was published in the *Annals of Health Law*, a publication of the Beazley Institute for Health Law and Policy at the Loyola University Chicago’s law school.



CLARK LEE



EARL STODDARD III

“Gender and the Crisis in Legal Education: Remaking the Academy in Our Image,” written by **Paula Monopoli, JD**, professor and founding director of the Women, Leadership, and Equality Program, was published in the *Michigan State Law Review*.

“Privacy, Antitrust, and Power,” written by **Frank Pasquale, JD, MPhil**, professor, was published in the *George Mason Law Review*.

**Shruti Rana, JD, MSc**, associate professor, was a moderator and participant during a panel discussion on banking and financial regulation at the National Business Law Scholars Conference at the Ohio State University Moritz College of Law in Columbus.



LIZ CLARK RINEHART

“The Zimmerman Verdict and Jury Nullification,” written by student **Liz Clark Rinehart**, was published on the website Jurist.

## SCHOOL OF MEDICINE

**Agnes Azimzadeh, PhD**, associate professor, Department of Surgery, presented lectures at the 18th NAT (Nantes/Actualités/Transplantation) Conference on Common Perspectives in Transplant and Tumor Immunology in Nantes, France, at the International Society of Heart and Lung Transplantation in Montreal, at the American Transplant Congress in Seattle, and at the Drug Discovery and Therapy World Congress in Boston.

**Brian Berman, MD**, professor in the Department of Family and Community Medicine and director of the Center for Integrative Medicine, and **Christopher D’Adamo, PhD**, assistant professor in the Department of Family and Community Medicine and director of research at the Center for Integrative Medicine, were named co-directors of Maryland Hospitals for a Healthy Environment, which promotes environmental health and sustainability at health care facilities.

# LAURELS

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JACK GLADSTEIN

**Jack Gladstein, MD**, professor in the Department of Pediatrics, participated in a U.S.-versus-the-world soccer match during the International Headache Congress in Boston. The U.S. headache specialists beat the world team, which included

doctors from the United Kingdom, Brazil, Israel, and Switzerland.

The shock trauma critical care fellowship Class of 2013 presented the following awards to faculty members: **Nader Habashi, MD, FACP, FCCP**, associate professor in the Department of Medicine, was honored for critical care attending; the Teacher of the Year Award was presented to **Manjunath Markandaya, MBBS**, assistant professor in the Department of Neurology; **Thomas Scalea, MD**, the Francis X. Kelly Professor in Trauma Surgery in the Department of Surgery and physician-in-chief at the R Adams Cowley Shock Trauma Center, was presented the Thomas M. Scalea Award for Leadership in Education, Mentorship, and Humanism; and an award for trauma attending was given to **Deborah Stein, MD, MPH**, associate professor in the Department of Surgery and section chief at the Shock Trauma Center.



KAREN KOTLOFF

**Karen Kotloff, MD**, professor in the Department of Pediatrics and associate director of clinical studies at the Center for Vaccine Development (CVD), is

the lead author of “Burden and Aetiology of Diarrhoeal Disease in Infants and Young Children in Developing Countries (The Global Enteric Multicenter Study, GEMS): A Prospective, Case-Control Study,” which was published in the journal *The Lancet*. The senior author of the study is **Myron Levine, MD, DTPH**, Simon and Bessie Grollman Distinguished Professor in the Department of Medicine and director of the CVD. Co-authors include **William Blackwelder, PhD**, professor; research associates **Tamer Farag, PhD**, and **Dilruba Nasrin, PhD, MBBS**; and **Sandra Panchalingam, PhD**, laboratory program manager; each of whom are in the Department of Medicine and CVD.



BENJAMIN LAWNER

**Benjamin Lawner, DO, EMT-P**, assistant professor in the Department of Emergency Medicine, presented the lecture “Avoiding Common

Pre-Hospital Errors; Don’t Bury Your Mistakes” during ClinCon, a continuing education conference for pre-hospital care providers, nurses, and physicians that was held in Orlando, Fla. After the lecture, Lawner led a session on recognition and management of post-cardiac arrest syndrome. Lawner also made a

presentation on airway management and conducted review sessions during the Critical Care Transport Course at the University of Maryland, Baltimore County.



ERIK LILLEHOJ

**Erik Lillehoj, PhD**, associate professor in the Department of Pediatrics, is the senior author of “Role of Epithelial Cells in Chronic Inflammatory

Lung Disease” — Chapter 4 of the book *Smoking and Lung Inflammation: Basic, Pre-Clinical, and Clinical Research Advances*.



WEI LU

**Wei Lu, PhD**, assistant professor in the Department of Radiation Oncology, received a four-year, \$1,274,052 grant from the National Cancer

Institute at the National Institutes of Health for “Quantitative PET/CT Analysis to Improve Evaluation of Tumor Response.” Co-investigators include **Warren D’Souza, PhD**, associate professor and chief of medical physics; **Steven Feigenberg, MD**, professor and director of clinical research; **Mohan Suntharalingam, MD**, professor; and **Hao Zhang, PhD**, instructor; each from the Department of Radiation Oncology; and **Wengen Chen, MD, PhD**, assistant professor; **Seth Kligerman, MD**, assistant professor; and **Mark Smith, PhD**, associate professor, all from the Department of Diagnostic Radiology and Nuclear Medicine.

# LAURELS

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**Eric Manheimer, MS**, research associate in the Department of Family and Community Medicine and coordinator of the Cochrane Collaboration CAM Field, which the Center for Integrative Medicine founded and directs, was a featured expert in the article “Can Acupuncture Help Women Get Pregnant?” that appeared on media outlets including websites Fox News.com and Yahoo! News.

**Kari Ann Shirey, PhD**, assistant professor in the Department of Microbiology and Immunology, is the 2013 recipient of the G. Jeanette Thorbecke Award, presented by the Society for Leukocyte Biology (SLB). The award recognizes young female investigators. Shirey will receive registration and travel expenses for the SLB annual meeting in October in Rhode Island, and a cash award.



JOSEPH STAINS

**Joseph Stains, PhD**, associate professor in the Department of Orthopaedics, was awarded a five-year, \$1.1 million National Institutes of Health research

grant from the National Institute of Arthritis and Musculoskeletal and Skin Diseases for his research “Regulation of Osteoblast Differentiation and Function by Connexin 43.”



STEFANIE VOGEL

**Stefanie Vogel, PhD**, professor in the Department of Microbiology and Immunology, was awarded a four-year, approximately \$3.4 million

grant for “Eritoran (E5564), A TLR4 Antagonist, As a Novel Therapeutic for Influenza” from the National Institute of Allergy and Infectious Diseases at the National Institutes of Health.

**Lai-Xi Wang, PhD**, professor in the Department of Biochemistry and Molecular Biology and head of the bioorganic chemistry and glycobiology laboratory at the Institute of Human Virology, was elected the 2015 vice chair and the 2017 chair of the Gordon Research Conference on carbohydrates.

## SCHOOL OF NURSING



MARY FEY

**Mary Fey, MS, RN**, director of the Clinical Simulation Laboratories and assistant professor in the Department of Organizational Systems and

Adult Health, received the 2013 Dr. Mary Anne Rizzolo NLN Doctoral Dissertation/DNP Project Award from the National League for Nursing (NLN). The \$2,500 award was presented during the organization’s annual education summit, held in Washington, D.C., in September.



JEANNE GEIGER-BROWN

**Jeanne Geiger-Brown, PhD, MS, RN, FAAN**, assistant dean of research and associate professor in the Department of Family and Community

Health, was named to the Advisory Committee of the American Nurses Association’s Nurse Fatigue Professional Issues Panel. The committee counsels the association on how to address nurse fatigue to improve health and safety.

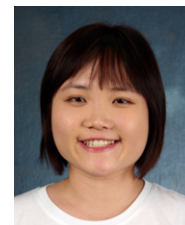


YOLANDA OGBOLU

**Yolanda Ogbolu, PhD, CRNP**, assistant professor in the Department of Family and Community Health, is among 12 nurse educators in

the U.S. to earn a highly competitive three-year, \$350,000 grant from the Robert Wood Johnson Foundation’s Nurse Faculty Scholars program, which promotes development of national leaders in academic nursing.

## SCHOOL OF PHARMACY



CANDICE YONG

Student **Candice Yong** received the Arthur Schwartz Memorial Scholarship from the School’s Department of Pharmaceutical Health Services Research. The

scholarship is named after a late alumnus of the School who earned his BSP in 1979 and his PhD in 1987.

# LAURELS

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## SCHOOL OF SOCIAL WORK

“Family Satisfaction, Pain, and Quality-of-Life in Emerging Adults With Spina Bifida: A Longitudinal Analysis,” an article written by student **Elizabeth Aparicio, MSW**; **Melissa Bellin, PhD, MSW**, associate professor; **Philip Osteen, PhD, MSW**, assistant professor; and interprofessional colleagues, was published in the *American Journal of Physical Medicine and Rehabilitation*.



MELISSA BELLIN



PHILIP OSTEEEN



LISA BERLIN

“Attachment and Biobehavioral Catch-up (ABC),” a research project by **Lisa Berlin, PhD, MS**, associate professor, was one of several

highlighted in a publication from Harvard University’s Center on the Developing Child.

“A Meta-Summary of Qualitative Findings on the Lived Experience Among Culturally Diverse Domestic Violence Survivors,” an article written by student **Saltanat Childress, MSW, MA**, was published in the journal *Issues in Mental Health Nursing*.



NANCY DICKINSON

In September, **Nancy Dickinson, PhD, MSSW**, clinical professor, presented a national webinar on adaptive leadership in child welfare

for the National Child Welfare Workforce Institute.

**Nadine Finigan, PhD**, research specialist at the Ruth H. Young Center for Families and Children, presented the lecture “Foster Kids Need Sex Ed, Too! Prevention Is Key,” during Johns Hopkins University School of Medicine adolescent medicine grand rounds.



BRANDEN MCLEOD

**Branden McLeod, MSW**, clinical instructor at the Social Work Community Outreach Service and director of ReServe Maryland,

represented ReServe Maryland on a panel at the Foreign Service Training Institute at the U.S. Department of State Career Transition Center in Arlington, Va. ReServe Maryland helps continuing professionals age 55 and over reinvest a career’s worth of skills to strengthen their communities.

# PRESIDENT'S Q&A

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**Dr. Perman's quarterly group Q&A session was held on Sept. 24 at the School of Pharmacy. Peter N. Gilbert, MSF, chief operating officer and senior vice president, began the session with an update of the University's 2011-2016 strategic plan. Excerpts follow. Some questions and answers from the latter part of the Q&A session will be included in Dr. Perman's November newsletter.**

Mr. Gilbert started out by providing the timeline of the strategic plan:

- Planning committee appointed and begins work — November 2010
- Work groups conduct research, town halls, and develop plan — June 2011
- Dr. Perman approves — July 2011
- Implementation begins — January 2012
- Executive Implementation Committee (EIC) awards year one funds — December 2012
- Year one completed — June 2013
- EIC awards year two funds — September 2013

Mr. Gilbert then provided some statistics. For instance, of the 255 metrics (objective measures used to measure the University's collective progress, and to hold ourselves accountable) that were attempted thus far in the strategic plan, 86 percent had positive results.

But rather than focus on a lot of numbers, which will soon be available on the strategic plan website, Mr. Gilbert said he preferred to focus on the accomplishments of the plan in its first 18 months of implementation. He did this with a PowerPoint presentation brimming with photos.

Under the theme *achieve pre-eminence as an innovator*, Mr. Gilbert talked about creation of the Research HARBOR, which offers one-stop shopping for research support needs, and University of Maryland: *MPowering the State*, an innovative and structured collaboration between UMB and the University of Maryland, College Park.

The Diversity Advisory Council was empowered under the theme *promote diversity and a culture of inclusion*. Regarding this theme Mr. Gilbert also included a very successful University Open House that attracted 700 people on Saturday, April 13.

Dean Richard P. Barth, PhD, MSW, holding the School of Social Work's first State of the School Address fits under the theme to *foster a culture of accountability and transparency*, Mr. Gilbert said.

The theme *excel at interdisciplinary research* brought about the 2013 UMB Pilot & Exploratory Interdisciplinary Research seed grants that were profiled on page 9 of Dr. Perman's *September newsletter*.



Establishing the Center for Interprofessional Education under Jane M. Kirschling, PhD, RN, FAAN, is part of the theme to *excel at interprofessional education, clinical care, and public service*, Mr. Gilbert said. Two other components he pointed out are Dr. Perman's weekly interprofessional education clinic and the Promise Heights initiative headed up by Bronwyn Maiden, MSW, and the School of Social Work.

# PRESIDENT'S Q&A

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Another theme to *develop local and global initiatives that address critical issues* has seen the formation of the Student Center for Global Education, under the direction of Jody Olsen, PhD, MSW, of the School of Social Work, and the Center for Community Engagement, which is profiled on page 9.

Mr. Gilbert's presentation included a wealth of information on the theme to *drive economic development*. He included the awarding of 2012 Entrepreneur of the Year honors to William Blattner, MD, and Robert Redfield Jr., MD, for their global HIV/AIDS initiatives on behalf of the School of Medicine's Institute of Human Virology.

A *drive economic development* fact sheet showed invention disclosures jumped from 192 in Fiscal Year 2011-2012 to 260 in FY 2012-13, licenses executed went from 30 to 44, and revenue received from \$2.0 million to \$2.7 million. The average time to process a clinical trial decreased by 17 percent and the University formed a strategic partnership with MedImmune, the state's largest biotech firm, that will bring an extra \$1 million each year to UMB, Mr. Gilbert said.

The formation of *MPowering's* UM Ventures, which provides unified licensing and patenting services and joint marketing to the business community to increase efficiency and productivity, and the hiring of Michael "Mickey" Dowdy, MBA, as chief development officer and vice president, also fall under the *drive economic development* theme. Also addressing a need identified in the strategic plan is Health Sciences Facility III, whose recent groundbreaking is the next step for a \$305.4 million, 10-story building that will house biomedical research and education that will save lives.

Mr. Gilbert also was excited by the theme of *create a vibrant, dynamic University community*, saying this is one of the things that came from the cross-section of faculty, staff, and students who made their feelings known at town halls and in questionnaires when the strategic plan was in its formative stages. Enhancing University police and security, including a presence around Lexington Market, placing branding on University signage and vehicles, reviving University walking paths, making University Plaza enhancements, holding wellness events and UMB night with the Orioles were just a few of the things Mr. Gilbert mentioned under this theme.

He said gains also have been made in effective information technology, government and external relations, and faculty and staff training. *Enhanced two-way communication* includes widespread, consistent use of the University's logo, a new tagline ("foundations of excellence"), *The Elm* website, and launching the UMB mobile app, among other things.

The University's core values (accountability, civility, collaboration, diversity, excellence, knowledge, and leadership) now appear in booklets, signs, vehicles, and even on the walls of the Saratoga Garage. "It reminds me why I am here every day when I arrive," Mr. Gilbert said.

Despite this long list of accomplishments, Mr. Gilbert also was quick to point out the University faces some tough challenges in the years ahead. Such as funding from federal sources, including the National Institutes of Health. Dr. Perman later added to this section, saying "There's no question the climate for federal funding for research is a very difficult one now, with no real short-term prospect of it getting better."

Another challenge, Mr. Gilbert said, is recognizing the power of diversity ("I mean diversity of background, diversity of perspective, diversity of organizational role, and diversity of expertise"), employees feeling overworked ("it's not what we do but how we do it that's creating this feeling,"), and getting to the point where Seven Schools | One University is more than the strategic plan slogan or a territorial threat but is a true ideal.

"Seven Schools | One University can't be about blaming the other guy," Gilbert said. "It's got to be about this place working together to enhance what we do and what is possible. I can't promise you it will be easy. But I can tell you that a little insight goes an awfully long way."

Mr. Gilbert began the ending of his presentation with a slide that said: "Why does all of this matter?" He answered the question by saying, "It's about the patients we treat, it's about the faculty and staff who work here, and the students who learn here. It's about the people we serve. It's about the Baltimore community and our larger Maryland community, and it's about the people we're honored to educate."

*To see the slides that were used in Mr. Gilbert's presentation or for more information on the 2011-2016 strategic plan, visit <http://www.umaryland.edu/strategicplan/>.*



# STRATEGIC PLANS SUCCESS

OCTOBER 10, 2013

## ENGAGING THE COMMUNITY

*With the implementation phase of the University's 2011-2016 strategic plan moving along, we have some success stories to report. Look for more of them in upcoming months in The President's Message.*

Taking something good and making it better is one of the overarching goals of the strategic plan at the University of Maryland, Baltimore (UMB). This certainly rings true for UMB's new Center for Community Engagement (CCE) and its director, Jane Lipscomb, PhD, RN, MS, FAAN, professor in the schools of nursing and medicine at UMB.

The new CCE not only will allow UMB to expand its service and educational opportunities in West Baltimore, but it will be an opportunity for personal growth, Lipscomb says.

"I am very excited about the opportunity to apply much of what I have learned as a community-based researcher to enhance student learning and service while they pursue health profession education at UMB," says Lipscomb. "Faculty, staff, and students have done and continue to do great work with our West Baltimore partners. Community/university partnerships with local schools and through the Promise Heights initiative are just two examples of how the University is working to positively impact our community.

"The goal of the new center is to identify and facilitate opportunities for synergy across schools and initiatives and ultimately enhance the impact of this work in our Baltimore community. This will be especially helpful to our community partners. Imagine you're running a school and would like your students to benefit from the University of Maryland Hospital for Children's Breathmobile, the School of Dentistry's Give Kids a Smile Day, and the D.A.R.E. drug prevention program run by the campus police. Once the CCE is up and running, you'll be able to make one call to find information on all of these resources," says Lipscomb.

Based on the third floor of the Southern Management Corporation Campus Center, the CCE will pursue that goal by coordinating and enhancing student, faculty, and staff involvement in community engaged service, learning, and research. Among the activities planned is maintaining a communications portal for UMB-supported community-based service, developing criteria for evaluating the impact of center activities, and developing and administering a public scholar award and a pilot grant program.



UNIVERSITY of MARYLAND

## STRATEGIC PLAN

2011-2016

REDEFINING COLLABORATION

Lipscomb, UMB's 2008 Research Lecturer of the Year, brings impressive credentials to the new center. She is recognized internationally for her expertise in occupational and environmental health. Her research has attracted more than \$10 million in funding since she joined the University. Prior to joining UMB in 1997, Lipscomb was a senior scientist at the National Institute for Occupational Safety and Health.

The Center for Community Engagement, which in Fiscal Year 2013 received a recurring \$71,000 in strategic plan funding, falls under the theme to develop local and global initiatives that address critical issues. One of the theme's goals is to strengthen UMB's social integration with local and global communities by supporting genuine and sustainable partnerships. This builds on the community engagement work previously being done by the President's Outreach Council. In addition, now that the outreach council will be part of the CCE, it will benefit from the additional resources devoted to local initiatives.

Among the partnerships the CCE will strengthen are interdisciplinary ones at UMB with the Center for Global Education Initiatives and the Center for Interprofessional Education. Lipscomb and the center's associate director, Lisa Rawlings, MBA, former head of workforce initiatives at the BioPark, are excited by UMB's latest collaborative venture.

"We see the Center for Community Engagement not only as a way to leverage our faculty's and students' creativity and passion in working with our community," says Rawlings, "but also a way for our community to engage with and inform the University on the critical issues that affect all of us."